

DIKGATLONG LOCAL MUNICIPALITY



SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2024 – 2025

"A DEVELOPMENTAL MUNICIPALITY THAT PROVIDES SUSTAINABLE SERVICES"





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1. MAYOR'S FOREWORD

The 2024/2025 Service Delivery and Budget Implementation Plan will ensure effective service delivery across the entire area of the Municipality in line with the approved Budget and Integrated Development Plan. The Plan is also intended to accelerate infrastructure development and investment, especially in the poorly developed areas of the Municipality through the municipal infrastructure grant (MIG), expanded public works programme (EPWP) and own municipal revenue. Considering that the Dikgatlong Local Municipality is faced huge service delivery backlogs, all the strategies must address basic services such as housing and land reform, water and sanitation, electricity, roads and storm water, social development services and local economic development opportunities, which have been prioritised for the financial year 2024/2025.

The Local Government system has introduced sufficient legislation and policies intended to improve service delivery and enhance accountability to local communities, *amongst others*, the following:

- **CONSTITUTION OF THE REPUBLIC OF SOUTH AFRICA, 1996:** Outlines the five (5) objectives of local government as key strategic planning focus areas, viz. Municipal Transformation and Institutional development, Basic Service Delivery, Social-Economic Development, Healthy and Safe Environment and Good Governance and Public Participation.
- **LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT, 32 OF 2000:** Regulates Public Participations, Integrated Development Plan, Performance Management and Local Government Administration and Human Resources such as employment contracts and performance agreements.
- **LOCAL GOVERNMENT: MUNICIPAL FINANCE MANAGEMENT ACT 56 OF 2003:** Regulates Responsibilities of Mayors with regard to budget process and related matters, Responsibilities of Municipal Officials relating to financial management and administration and the MFMA National Treasury Circulars dealing with, amongst others, the Service Delivery and Budget Implementation Plan (SDBIP), preparation of the Municipal Budgets, Annual Report and Integrated Development Plan.
- **LOCAL GOVERNMENT: MUNICIPAL PERFORMANCE REGULATIONS FOR MUNICIPAL MANAGERS AND MANAGERS DIRECTLY ACCOUNTABLE TO MUNICIPAL MANAGERS, 2006:** Employment Contract and Performance Agreements for Senior Managers.
- **SECTION 41 OF LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT:** Provides clear guidelines to Municipalities in terms of the Performance Management System and set the following:
 - ‡ Key Performance Indicators to measure performance, including outcomes and impacts on IDP developmental priorities & objectives.
 - ‡ Monitor, measure and review performance at least once a year with regard to those objectives and prioritise against KPIs and targets.

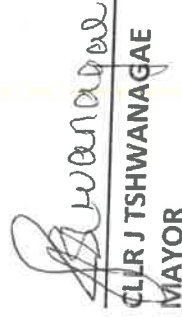


- ✚ Measurable performance target with regard to each of those development priorities and objectives.
- ✚ Where performance targets are not met, take measures to improve performance on those priorities and objectives.
- ✚ Establish process of regular reporting to Council, Council structures, the community and other organs of the state.

Platform exists to realize Local Government developmental objectives and address the socio-economic needs of local communities to change the living conditions of the masses of our people. On the 23 May 2024, Council adopted the Budget and IDP, the two strategic documents that outlines what the Municipality has planned to do and the financial resources to support it. The Service Delivery and Budget Implementation Plan (SDBIP), which links planning and actual performance, constitutes a “social contract” between the Administration, Council and Community in terms of the objectives and targets to be implemented in the 2024/2025 financial year. It is a monitoring tool to assist the Mayor, Councillors, Senior Managers and Community to implement Council developmental responsibilities and provide a link between the Mayor, Council and Administration to hold management and elected public representatives accountable for their performance.

The Service Delivery and Budget Implementation Plan assist the Mayor to monitor the performance of administration through the Municipal Manager. The community will monitor the performance of the entire Municipality through community consultative structures, such as ward committees and community meetings. If you do not measure result, you cannot distinguish success from failure, if you cannot see success, you cannot reward it, neither can you learn from it, if you cannot reward success, you will probably reward failure, if you cannot recognize failure, you cannot correct it, if you cannot demonstrate result, how can you win support of the community.

Councillors have engaged with communities throughout difficult times of service delivery, through the support from all critical stakeholders and thank all of them for being part of the IDP and Budget consultation meetings. Their inputs meant a lot to the Municipality. I call upon the Chief Whip, Chairperson of MPAC, all Councillors, Municipal Manager, Senior Managers and all Officials, Community and all Municipal Stakeholders, Sector Departments and Labour Unions to collectively join hands in an effort to ensure that our communities develop confidence in us to deliver services to them.


CLIR J TSHWANAGAE
MAYOR

DATE: 17 June 2024



2. INTRODUCTION

Local Government: Municipal Finance Management Act provides for the development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP). In terms of MFMA Circular 13, "the SDBIP implements the Integrated Development Plan (IDP) and Budget of the municipality, which must be aligned to each other because they give effect to the strategic priorities of the municipality. They need to be supplemented with the implementation plan to ensure that the desired outcomes are achieved over a period of next twelve months.

The SDBIP provides measures service delivery performance. Circular 13 further states that "the SDBIP provides the vital link between the Mayor, Council and administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and Community."

In pursuing the realisation of the developmental agenda of local government, the Local Government: Municipal Systems Act requires the municipality to develop a 5-Year strategic IDP document, which outlines the manner in which services will be provided to the community. On the other hand, the Local Government: Municipal Finance Management Act requires the municipality to prepare the annual budget to provide for financial resources to fund the planned municipal services. The Service Delivery & Implementation Plan implements both the IDP and the Budget.

Service Delivery & Budget Implementation Plan forms the basis for which Performance Agreements of the Municipal Manager and Managers directly accountable to Municipal Manager are signed in terms of section 57 of the Local Government: Municipal Systems Act and also forms the framework for regular reporting in terms of the following section of the Municipal Finance Management Act:

- Section 52: Quarterly performance reports (*budget implementation & state of municipality*).
- Section 71: Monthly budget statement.
- Section 72: Mid-Year Budget and Performance Assessment.
- Section 121: Annual Reporting.

It is my pleasure to submit the Service Delivery & Budget Implementation Plan for the Financial Year 2024/2025 to the Mayor for approval in terms of section 53 (1) of the Local Government: Municipal Finance Management Act.

SUBMITTED BY THE ACTING MUNICIPAL MANAGER

MS. B TSINYANE

DATE:17/06/2024.....



3. LEGISLATION

In terms of the Municipal Finance Management Act, Act 56 of 2003, a Service Delivery and Budget Implementation Plan (SDBIP) is a detailed plan approved by the Mayor in terms of section 53 (1) (c) (ii) of the Act for implementation of the municipality's delivery of services and its annual budget, and which must indicate-

- (a) Projections for each month of revenue to be collected, by source and operational and capital expenditure, by vote.
- (b) Service delivery targets and performance indicators for each quarter.

Section 53 of the MFMA further stipulates that the Mayor should approve the SDBIP within 28 days from the date on which Council has approved the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the Service Delivery and Budget Implementation Plan (SDBIP) are made public within a period of fourteen (14) days after it is approved.

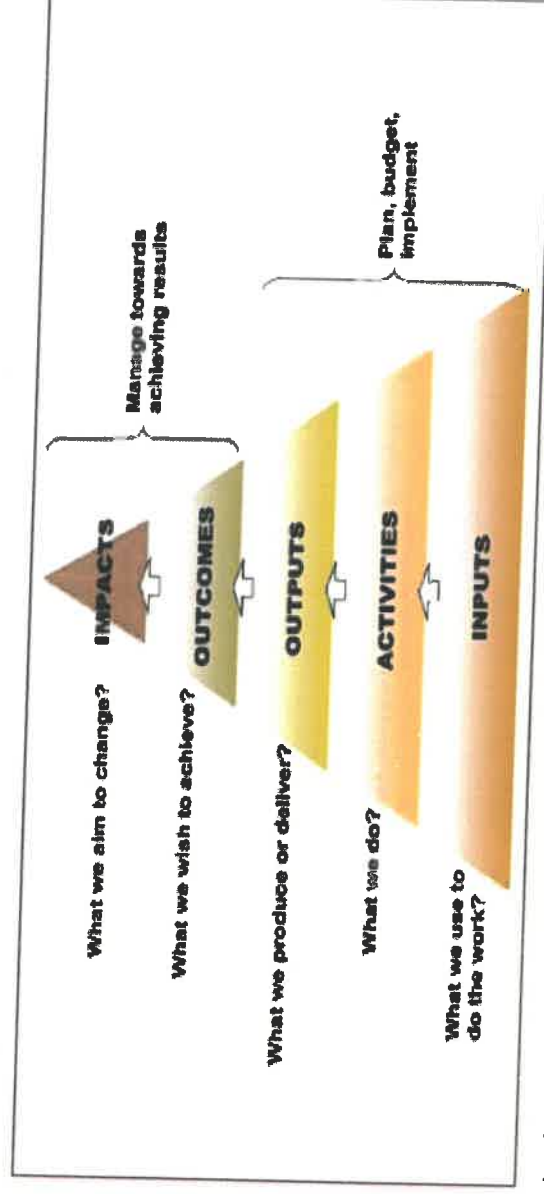
The MFMA Circular 13 (National Treasury), which also binds the Municipality, prescribes that the Service Delivery and Budget Implementation Plan must provide for the following:

1. Monthly projections of revenue to be collected by source.
2. Monthly projections of expenditure (operating and capital) and revenue for each vote.
3. Quarterly projections of service delivery targets and performance indicators for each vote.
4. Ward information for expenditure and service delivery.
5. Detailed capital works plan broken down by ward over three years.



4. METHODOLOGY AND CONTENT

The Service Delivery and Budget Implementation Plan is informed by the Integrated Development Plan Strategic Objectives and Priorities to ensure implementation and achievement of these objectives and priorities. The Service Delivery and Budget Implementation Plan of the Municipality is also aligned to the five (5) original Key Performance Areas (KPA's), with Spatial Rationale as another additional KPA. The methodology in the development of the Service Delivery and Budget Implementation Plan is in line with the National Treasury Framework for Managing Programme Performance Information, 2007, which depicts the following approach:



The framework identifies the desired impacts for each strategic objective with measurements and targets contributing to the achievement of those impacts, followed by the identification of programmes and related outcomes (measurements and targets), which contributes towards the achievement of those outcomes. Then strategies are developed to achieve the outcomes and associated output indicators and targets. Thereafter projects were identified with quarterly activities and required budget and inputs (personnel and equipment). The strategies, which are linked to projects, programmes, measurements and targets are aligned to the National and Provincial Governments priorities. The key performance indicators and targets in the SDBIP measure, monitor and report on the implementation of the IDP strategic objectives, and are assigned quarterly targets to monitor performance. The SDBIP is a layered plan. The top level deals with consolidated targets and time frames indicated in this plan and the second level deals with Departmental and time frames, which deals with the breakdown of more details of outputs per Directorate.



5. VISION, MISSION AND CORE VALUES

The VISION outlines a long term strategic goal that the Municipality intends to achieve. Dikgatlong Local Municipality's vision focus on future and sustainable future development through service delivery, viz:

“A Developmental Municipality that provides sustainable services and Economic opportunities for all”



The MISSION is:

“We provide quality, affordable services and economic opportunities through accountable administration and effective governance”.

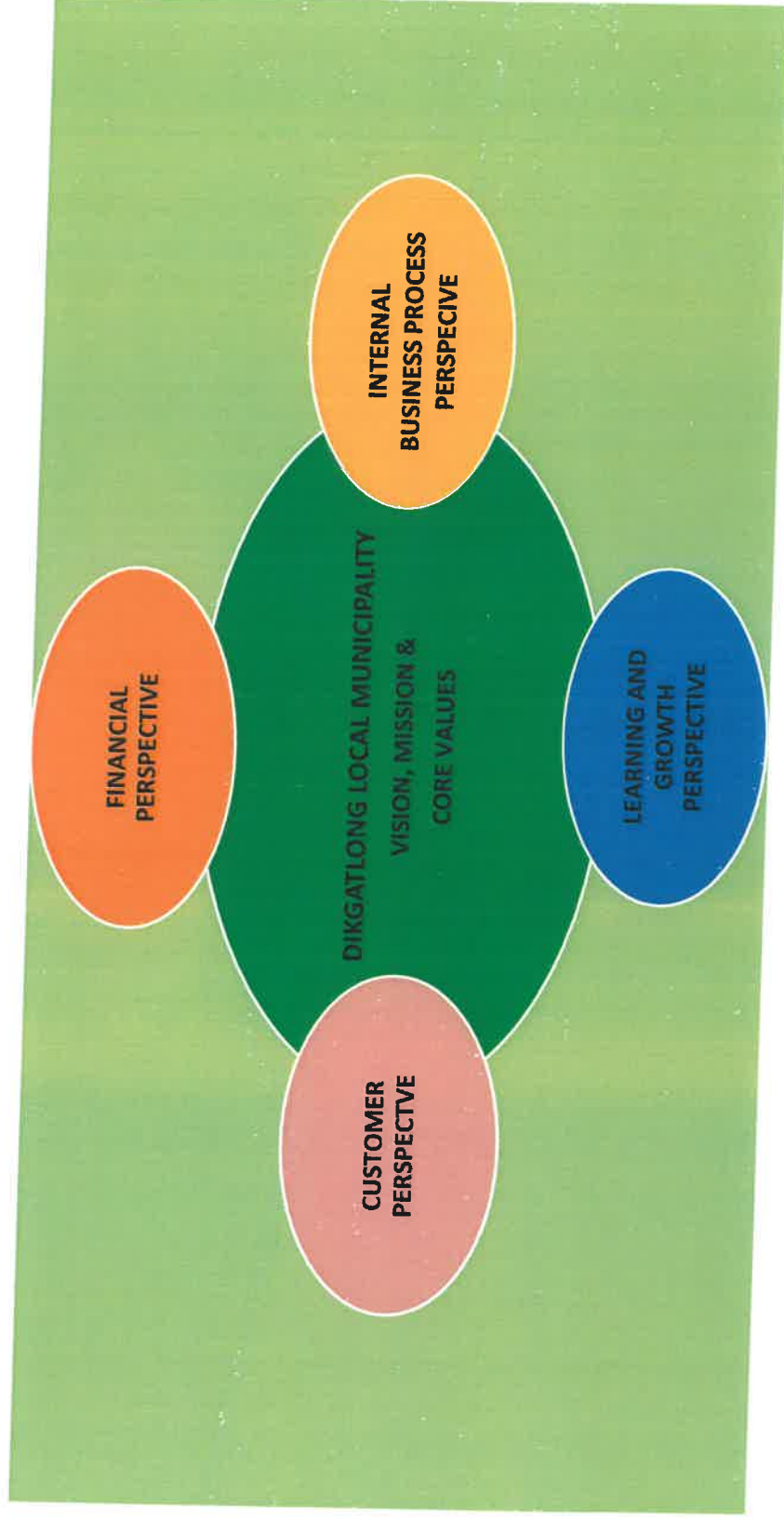
The CORE VALUES of Dikgatlong Local Municipality are:

CORE VALUE	DESCRIPTION
TRANSPARENCY	Invite and encourage public sharing and democratic participation in council's activities.
INNOVATIVE	Encourage innovation by adopting new methods of doing things in partnership with sector stakeholders.
INTEGRITY	Conduct council's business in a fair, responsible, flexible, equitable and honest manner.
EFFICIENCY	Promotion of optimal utilisation of existing physical, human and financial resources to achieve objectives.
RESPONSIVENESS	Be sensitive to the needs of the consumers and respond timeously to their complaints.



6. STRATEGIC OBJECTIVES

The Strategic Perspective below indicates how the Strategic Objectives of the Municipality will be able to achieve its vision and mission. The objectives are positioned in terms of the four (4) Balanced Scorecard Perspectives, viz. Financial Perspective, Institutional Business Processes, Community Satisfaction and Learning & Growth. All the outputs in the Service Delivery and Budget Implementation Plan are aligned to the attainment of one or more of these objectives:





VISION & STRATEGY			STRATEGIC OBJECTIVES
PERSPECTIVE	CUSTOMER SATISFACTION	What are the views of customers or stakeholders? Are they happy with what they receive? Do we give them what they want?	Protect safe environment and improve community well-being
			Promote a culture of participatory and good governance
			Improve quantity and quality of basic services to the people
			Promote integrated human settlements and neighbourhoods
			Develop and refurbish Infrastructural services
PERSPECTIVE	INTERNAL BUSINESS PROCESSES	What are the structures, processes or activities needed to add value to meet expectations of stakeholders and how can we improve on it.	Create conducive environment for businesses to invest & prosper
			Improve organizational cohesion and effectiveness
			Promote democratic and accountable organisation
			Improve organization stability and sustainability
			Enhance municipal revenue and asset base
PERSPECTIVE	FINANCIAL	Are our stakeholders receiving the services at a good price and how can we use our financial resources optimally.	Improve overall financial management and sustainability
			Promote local economic development and facilitate job creation
			Attract and retain competent human capital
			Continuous training and capacity building
			Skills audit and competency assessments
PERSPECTIVE	LEARNING & GROWTH	In what way can we contribute to the effectiveness and efficient operations of the Municipality to continuously improve, in order to meet stakeholders' expectations?	



KEY PERFORMANCE AREA	STRATEGIC OBJECTIVES
KPA 1: MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT	▪ Improve organizational cohesion and effectiveness ▪ To improve organization stability and sustainability
KPA 2: BASIC SERVICE DELIVERY	▪ Improve the quantity and quality of municipal basic services to the people in the areas on access to water services
	▪ Improve the quantity and quality of municipal basic services to the people in the areas on access to sanitation services
	▪ Improve the quantity and quality of municipal basic services to the people in the areas on access electricity
	▪ Improve the quantity and quality of municipal basic services to the people in the areas on roads and storm water
	▪ Provide and maintain community infrastructure ▪ Provide Community Services ▪ Provide Healthy environment
KPA 3: LOCAL ECONOMIC DEVELOPMENT	▪ To provide safe and secured environment
KPA 4: FINANCIAL VIABILITY AND MANAGEMENT	▪ Create an environment that promotes development of the economy and facilitate job creation
KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION	▪ To improve overall financial management in municipalities by developing and implementing appropriate financial management policies, procedures and systems ▪ To promote a culture of participatory and Good governance
KPA 6: SPATIAL RATIONAL	▪ Improve the quantity and quality of basic ▪ Services for all people interns of integrated human settlement



7. STRATEGIC ALIGNMENT

The strategy developed for the Municipality comply and support strategies of the National and Provincial Governments and Dikgatlong Local Municipality has developed the following matrix to indicate how its strategic objectives will align with different objectives and priorities developed from other spheres of government:

BACK 2 BASICS PRIORITIES	NATIONAL OUTCOME	NDP (2030)	PROVINCIAL OBJECTIVES	MUNICIPAL RESPONSE
DELIVERING MUNICIPAL SERVICES	An efficient, competitive and responsive economic infrastructure network	Improve and expand the infrastructure	An efficient, competitive and responsive economic infrastructure network	Develop and refurbish infrastructure. Feasible infrastructural maintenance plan (roads, electricity, water, sewer)
	Vibrant, equitable and sustainable rural communities with food security for all	Transform urban and rural spaces and all-inclusive and integrated rural economy	Comprehensive rural development. Poverty eradication through social development	Integrated spatial planning (land use, network infrastructure, etc) and liveable urban and rural neighbourhoods
	Sustainable human settlements & improved quality of household life	Reversing the spatial effect of apartheid	Rural development, land and agrarian reform and food security	A 5 year Housing Sector Plan and provision of sustainable human settlements with COGHSTA support
	A long and healthy life for all South Africans	Provide quality health care	Environment, social and economic development	Provide land for health facilities. To provide access to infrastructure and services. (hospitals & Clinics)
PUTTING PEOPLE AND THEIR CONCERNS FIRST	All people in South Africa are and feel safe	Improve health and safety and community well-being	Environment, social and economic development	Disaster & Safe environment (high mass lights), Improve access to services, adequate infrastructure
	Create a better South Africa and contribute to a better and safer Africa and World	Transform society and unite the nation	Radical socio-economic transformation of the society	Social cohesion and integration
	Improved quality of basic education	Improve access to education and training	Environment, social and economic development	Provide land for Educational facilities (Schools & ECD)



BACK 2 BASICS PRIORITIES	NATIONAL OUTCOME	NDP (2030)	PROVINCIAL OBJECTIVES	MUNICIPAL RESPONSE
LOCAL ECONOMIC DEVELOPMENT	Decent employment through inclusive economic growth	An economy that will create more jobs	Rapid economic growth and transformation	Create a conducive environment for businesses to invest and prosper
	Decent employment through inclusive economic growth	Create jobs	Promoting and enabling the growth, diversification and transformation of the provincial economy	Labour intensive projects, second economy establishment, support cooperatives & SMME's, create an enabling environment (regulations and procedures). EPWP & CWP.
	Environmental assets and natural resources that are well protected and continually enhanced	Use resources sustainably	Environmental rights protection	Implementation of Environmental Management Plan
SOUND FINANCIAL MANAGEMENT AND ACCOUNTING	A responsive, accountable, effective and efficient local government system	Fighting fraud and corruption	Implement a municipal financing, planning and support programme	Enhance revenue and assets base
DEMONSTRATING GOOD GOVERNANCE AND ADMINISTRATION	A responsive, accountable, effective and efficient local government system	Build a capable state	Improve effectiveness and efficiency of governance institutions. Enabling and promoting diversification, growth & transformation of the provincial economy	Address the 5 Strategic objectives or Key performance areas
	An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship	Build a capable state Fight corruption and enhance accountability	Single Window of co-ordination	Sound policies Putting the principles of Batho Pele into practice
SOUND INSTITUTIONAL AND ADMINISTRATIVE CAPABILITIES	A skilled and capable workforce to support an inclusive growth path	Improve education and training	Improving the efficiency and effectiveness of governance and other development institutions	Training and development of the workforce (scarce skills) and develop and support SMMEs
	Skilled / capable workforce to support growth path	Reforming the public service	Improved financial and administrative capacity	Attraction and retention of human capital



8. PROJECTED MONTHLY REVENUE AND EXPENDITURE

The main strategic objective and basic priority for the municipality is to collect all its budgeted revenue and the failure to collect such revenue has the potential to undermine the ability of the municipality to deliver on its planned programmes, projects and services. Dikgatlong Local Municipality must ensure that it institutes effective measures to achieve its monthly revenue targets for each revenue source.

The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement as approved with the budget. The reason why we specify actual revenue collected rather than accrued (billed) revenue is primarily to ensure that expenditure does not exceed actual income.

It is also necessary to show monthly projections of expenditure. The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month.) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This part of the plan is based upon the Budget and Reporting Regulations Schedules A1 that serve as supporting documentation for the municipal annual budget, in particular schedules SA25 - SA30 and will deal with the following:

▪ MONTHLY REVENUE COLLECTIONS:

- ⌘ Revenue by source.
- ⌘ Revenue by vote.
- ⌘ Revenue in terms of standard classifications.

▪ MONTHLY EXPENDITURE PROJECTIONS:

- ⌘ Expenditure by type.
- ⌘ Overall expenditure by vote and in terms of standard classifications.
- ⌘ Capital expenditure by vote and in terms of standard classifications.

▪ CASH FLOW PROJECTIONS

- ⌘ Cash receipts by source.
- ⌘ Cash payments by type.



1. REVENUE:

The chart below represents the revenue by source. The majority of revenue is expected to be sourced from recognized operational transfers 42%, followed by electricity service charges 11%, water 11%, refuse 4%, property rates 13% and other revenue including interest on outstanding debtors and sundry revenue accounts for 19% of the total revenue of the total revenue for 2024/2025.

1.1. The monthly projections for revenue by source, is included below:

NC092 Dikgatlong - Supporting Table SA25 Budgeted monthly revenue

The monthly projections for revenue by vote follows:

Choose name from list - Supporting Table SA25 Budgeted monthly revenue and expenditure																	
R thousand	Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue	Exchange Revenue																
	Service charges - Electricity		2,947	2,947	2,947	2,947	2,947	2,947	2,947	2,947	2,947	2,947	2,947	2,947	34,169	36,219	38,392
	Service charges - Water		2,926	2,926	2,926	2,926	2,926	2,926	2,926	2,926	2,926	2,926	2,926	2,926	33,908	35,943	38,099
	Service charges - Waste Water Management		315	315	315	315	315	315	315	315	315	315	315	315	3,763	4,010	4,251
	Service charges - Waste Management		1,124	1,124	1,124	1,124	1,124	1,124	1,124	1,124	1,124	1,124	1,124	1,124	13,484	14,293	15,150
	Sale of Goods and Rendering of Services		41	41	41	41	41	41	41	41	41	41	41	41	496	526	551
	Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Interest earned from Receivables		3,947	3,947	3,947	3,947	3,947	3,947	3,947	3,947	3,947	3,947	3,947	3,947	47,360	50,201	53,214
	Interest earned from Current and Non Current Assets		98	98	98	98	98	98	98	98	98	98	98	98	1,182	1,253	1,328
	Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Rental from Fixed Assets		80	80	80	80	80	80	80	80	80	80	80	80	961	1,019	1,080
	License and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Operational Revenue		46	46	46	46	46	46	46	46	46	46	46	46	551	584	619
	Non-Exchange Revenue																
	Property rates		3,380	3,380	3,380	3,380	3,380	3,380	3,380	3,380	3,380	3,380	3,380	3,380	40,560	42,994	45,573
	Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Fines, penalties and levies		1	1	1	1	1	1	1	1	1	1	1	1	16	17	18
	Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Transfer and subsidies - Operational																
	Interest		10,973	10,973	10,973	10,973	10,973	10,973	10,973	10,973	10,973	10,973	10,973	10,973	131,681	132,138	133,510
	Fuel Levy		550	550	550	550	550	550	550	550	550	550	550	550	6,596	6,992	7,411
	Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Revenue (excluding capital transfers and cond		26,229	26,228	26,229	26,229	26,229	26,229	26,229	26,229	26,229	26,229	26,229	26,229	314,747	326,189	339,197



Choose name from list - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

R thousand	Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
			10,361	10,361	10,361	10,361	10,361	10,361	10,361	10,361	10,361	10,361	10,361	10,361	124,331	132,094	139,384
	Expenditure by Vote to be appropriated		822	822	822	822	822	822	822	822	822	822	822	822	9,069	10,469	11,096
	Vote 1 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 2 - Mayors Office		1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	22,505	24,141	25,819
	Vote 3 - Office of the Municipal Manager		7,581	7,581	7,581	7,581	7,581	7,581	7,581	7,581	7,581	7,581	7,581	7,581	90,973	96,810	102,554
	Vote 4 - Corporate Services Department		582	582	582	582	582	582	582	582	582	582	582	582	8,986	8,976	6,255
	Vote 5 - Technical Services Department		160	160	160	160	160	160	160	160	160	160	160	160	1,917	654	694
	Vote 6 - Planning and Development		197	197	197	197	197	197	197	197	197	197	197	197	2,368	2,510	2,660
	Vote 7 - Community Services - Dot Use		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 8 - Community and Social Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Expenditure by Vote		21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	258,948	272,844	288,461
	Surplus/(Deficit) before assoc.		6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	70,280	76,921	75,777
	Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Surplus/(Deficit)		6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	70,280	76,921	75,777

NC092 Dikgatlong - Supporting Table SA26 Budgeted monthly revenue (municipal vote)



1.2. The monthly revenue in terms of standard classifications are indicated below:

Choose name from list - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)																	
R thousand	Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
	Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Community and public safety		419	419	419	419	419	419	419	419	419	419	419	419	5,028	3,952	4,189
	Community and social services		419	419	419	419	419	419	419	419	419	419	419	419	5,028	3,952	4,189
	Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Economic and environmental services		1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	-	-	-
	Planning and development		592	592	592	592	592	592	592	592	592	592	592	592	19,165	18,886	19,939
	Road transport		1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	8,966	5,976	6,265
	Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	12,179	12,510	13,685
	Trading services		9,382	9,382	9,382	9,382	9,382	9,382	9,382	9,382	9,382	9,382	9,382	9,382	-	-	-
	Energy sources		4,432	4,432	4,432	4,432	4,432	4,432	4,432	4,432	4,432	4,432	4,432	4,432	112,583	121,092	128,590
	Water management		3,040	3,040	3,040	3,040	3,040	3,040	3,040	3,040	3,040	3,040	3,040	3,040	53,180	58,240	62,023
	Waste water management		796	796	796	796	796	796	796	796	796	796	796	796	36,481	38,649	40,907
	Waste management		1,114	1,114	1,114	1,114	1,114	1,114	1,114	1,114	1,114	1,114	1,114	1,114	9,558	10,089	10,652
	Other		-	-	-	-	-	-	-	-	-	-	-	-	13,365	14,114	15,008
	Total Expenditure - Functional		21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	258,948	272,644	288,461
	Surplus/(Deficit) before assoc.		6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	76,280	76,921	75,777
	Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Surplus/(Deficit)	1	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	76,280	76,921	75,777

NC092 Dikgatlong - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)



2. EXPENDITURE:

In the chart below, it can be seen that of the municipality's operating expenditure during 2024/2025, 29.9% is allocated to employee related costs that is below the norm, followed by bulk purchases 16%, depreciation & asset impairment 11%, other expenditure 10.1%, debt impairment 10%, contracted services 14%, Repairs & Maintenance 4%, Finance charges 3% and Remuneration of councilors 2%.

2.1. The monthly projections for expenditure by type follows below:

Choose name from list - Supporting Table SA25 Budgeted monthly revenue and expenditure		Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
Description	Ref	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
Expenditure																
Employee related costs		6,504	6,504	6,504	6,504	6,504	6,504	6,504	6,504	6,504	6,504	6,504	6,504	78,050	80,929	86,002
Remuneration of councilors		512	512	512	512	512	512	512	512	512	512	512	512	6,138	6,507	6,897
Bulk purchases - electricity		3,430	3,430	3,430	3,430	3,430	3,430	3,430	3,430	3,430	3,430	3,430	3,430	41,163	45,008	48,005
Inventory consumed		800	800	800	800	800	800	800	800	800	800	800	800	9,602	10,077	10,682
Debt impairment		2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	26,326	27,966	29,580
Depreciation and amortisation		2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	2,333	27,997	29,677	31,457
Interest		672	672	672	672	672	672	672	672	672	672	672	672	8,066	7,543	7,046
Contracted services		3,084	3,084	3,084	3,084	3,084	3,084	3,084	3,084	3,084	3,084	3,084	3,084	37,011	38,967	41,201
Transfers and subsidies		311	311	311	311	311	311	311	311	311	311	311	311	3,734	3,958	4,196
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-	-	-	-	20,862	22,073	23,395
Operational costs		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		19,841	19,841	19,841	19,841	19,841	19,841	19,841	19,841	19,841	19,841	19,841	40,702	259,948	272,644	288,461

NC092 Dikgatlong - Supporting Table SA25 Budgeted monthly revenue and expenditure



2.2. The monthly projections for overall expenditure by vote are included below:

Choose name from list - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Ref	Description	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
	Expenditure by Vote to be appropriated															
	Vote 1 - Financial Services	10,361	10,361	10,361	10,361	10,361	10,361	10,361	10,361	10,361	10,361	10,361	10,361	124,331	132,094	139,384
	Vote 2 - Mayors Office	822	822	822	822	822	822	822	822	822	822	822	822	9,869	10,469	11,096
	Vote 3 - Office of the Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 4 - Corporate Services Department	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	22,505	24,141	25,819
	Vote 5 - Technical Services Department	7,581	7,581	7,581	7,581	7,581	7,581	7,581	7,581	7,581	7,581	7,581	7,581	90,973	96,810	102,554
	Vote 6 - Planning and Development	582	582	582	582	582	582	582	582	582	582	582	582	6,988	5,976	6,255
	Vote 7 - Community Services - Dot Use	160	160	160	160	160	160	160	160	160	160	160	160	1,917	654	694
	Vote 8 - Community and Social Services	197	197	197	197	197	197	197	197	197	197	197	197	2,368	2,510	2,660
	Vote 9 - [NAME OF VOTE 9]													-	-	-
	Vote 10 - [NAME OF VOTE 10]													-	-	-
	Vote 11 - [NAME OF VOTE 11]													-	-	-
	Vote 12 - [NAME OF VOTE 12]													-	-	-
	Vote 13 - [NAME OF VOTE 13]													-	-	-
	Vote 14 - [NAME OF VOTE 14]													-	-	-
	Vote 15 - [NAME OF VOTE 15]													-	-	-
	Total Expenditure by Vote	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	258,948	272,644	288,461
	Surplus/(Deficit) before assoc.	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	78,280	78,921	75,777
	Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Surplus/(Deficit)	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	78,280	78,921	75,777
1																

NC092 Dikgatlong - Supporting Table SA26 Budgeted monthly expenditure (municipal vote)



2.3. The monthly projections for expenditure in terms of standard classifications follows:

Choose name from list - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

R thousand	Ref	Description	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Expenditure - Functional																	
Governance and administration																	
Executive and council			10,181	10,181	10,181	10,181	10,181	10,181	10,181	10,181	10,181	10,181	10,181	10,181	122,172	128,714	135,743
Finance and administration			828	828	828	828	828	828	828	828	828	828	828	828	9,841	10,535	11,176
Internal audit			9,353	9,353	9,353	9,353	9,353	9,353	9,353	9,353	9,353	9,353	9,353	9,353	112,232	118,180	124,567
Community and public safety			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and social services			419	419	419	419	419	419	419	419	419	419	419	419	5,028	3,952	4,189
Sport and recreation			419	419	419	419	419	419	419	419	419	419	419	419	5,028	3,952	4,189
Public safety			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Planning and development			1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	1,597	18,165	18,886	19,939
Road transport			582	582	582	582	582	582	582	582	582	582	582	582	6,986	5,976	6,255
Environmental protection			1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	12,179	12,910	13,695
Trading services			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy services			9,382	9,382	9,382	9,382	9,382	9,382	9,382	9,382	9,382	9,382	9,382	9,382	112,583	121,892	128,590
Water management			4,432	4,432	4,432	4,432	4,432	4,432	4,432	4,432	4,432	4,432	4,432	4,432	53,180	58,240	62,023
Waste water management			3,040	3,040	3,040	3,040	3,040	3,040	3,040	3,040	3,040	3,040	3,040	3,040	36,481	38,649	40,907
Waste management			796	796	796	796	796	796	796	796	796	796	796	796	9,558	10,089	10,652
Other			1,114	1,114	1,114	1,114	1,114	1,114	1,114	1,114	1,114	1,114	1,114	1,114	13,365	14,114	15,009
Total Expenditure - Functional			21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	21,579	258,948	272,644	288,481
Surplus/(Deficit) before assoc.			6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	78,280	76,921	75,777
Intercompany/Parent subsidiary transactions			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1		6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	6,523	78,280	76,921	75,777

NC092 Dikgatlong - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)



NC092 Dikgatlong - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)



2.5 The monthly projections for capital expenditure in terms of standard classifications as per Supporting table SA29 Consolidated budgeted monthly capital expenditure (standard classification) follows:

Choose name from list - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)																	
R thousand	Description	Rel	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year	Budget Year +1	Budget Year +2
1	Capital Expenditure - Functional																
	Governance and administration																
	Executive and council		38	38	38	38	38	38	38	38	38	38	38	38	455	495	485
	Finance and administration		-	38	-	38	-	38	-	38	-	38	-	38	455	495	485
	Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Community and public safety		17	17	17	17	17	17	17	17	17	17	17	17	200	250	270
	Sport and recreation		17	17	17	17	17	17	17	17	17	17	17	17	200	250	270
	Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Economic and environmental service		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Planning and development		-	-	-	-	-	-	-	-	-	-	-	-	-	0	0
	Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	0	0
	Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2	Trading services		2,496	2,496	2,496	2,496	2,496	2,496	2,496	2,496	2,496	2,496	2,496	2,496	29,947	29,572	31,128
	Energy sources		500	500	500	500	500	500	500	500	500	500	500	500	6,003	6,383	6,734
	Water management		1,829	1,829	1,829	1,829	1,829	1,829	1,829	1,829	1,829	1,829	1,829	1,829	21,944	21,069	22,394
	Waste water management		167	167	167	167	167	167	167	167	167	167	167	167	2,000	2,120	2,000
	Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Capital Expenditure -		2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	30,602	30,317	31,883
	Funded by:																
	National Government		1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	22,097	23,423	24,828
	Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Transfers and subsidies - capital		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	(monetary allocations) (Nat/Prov		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Departm Agencies, Households, Non-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	profit Institutions, Private		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Enterprises, Public Corporations,		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Transfers recognised - capital		1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	22,097	23,423	24,828
	Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Internally generated funds		709	709	709	709	709	709	709	709	709	709	709	709	8,505	6,894	7,055
	Total Capital Funding		2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	30,602	30,317	31,883
Reference																	

NC092 Dikgatlong - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)



3. **CASH FLOWS:** The monthly projections for cash flow (cash receipts by source and cash payments by type) as per Supporting Table SA30 Consolidated budgeted monthly cash flow are indicated below:

Choose name from list - Supporting Table SA30 Budgeted monthly cash flow																
MONTHLY CASH FLOWS																
R thousand																
Budget Year 2024/25																
Medium Term Revenue and Expenditure Framework																
Cash Receipts By Source																
July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27		
2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	2,900	1	34,800	35,100	37,206	
3,307	3,307	3,307	3,307	3,307	3,307	3,307	3,307	3,307	3,307	3,307	3,307	3,307	39,687	42,069	39,687	
1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	1,958	23,500	24,910	23,500	
189	189	189	189	189	189	189	189	189	189	189	189	189	2,270	2,406	2,270	
642	642	642	642	642	642	642	642	642	642	642	642	7,700	8,162	7,700		
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
54	54	54	54	54	54	54	54	54	54	54	54	768	814	768		
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
10,555	10,555	10,555	10,555	10,555	10,555	10,555	10,555	10,555	10,555	10,555	10,555	126,664	128,476	129,767		
192	192	192	192	192	192	192	192	192	192	192	192	2,339	2,448	2,339		
19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	237,699	244,365	243,286		
Other Cash Flows by Source																
1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	1,841	22,097	22,992	24,556		
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)																
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Deparm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)																
Proceeds on Disposal of Fixed and Intangible Assets																
Short term loans																
Borrowing long term/financing																
Increase (decrease) in consumer deposits																
VAT Control (recap)																
Decrease (increase) in non-current receivables																
Decrease (increase) in non-current investments																
21,659	21,659	21,659	21,659	21,659	21,659	21,659	21,659	21,659	21,659	21,659	21,659	259,796	267,375	267,863		

NC092 Dikgatlong - Supporting Table SA30 Budgeted monthly cash flow

The SDBIP information on revenue and expenditure will be monitored and reported monthly in terms of section 71 of the MFMA.



SERVICE DELIVERY AND PERFORMANCE INDICATORS

The High-Level Service Delivery and Budget Implementation Plan, outlining measurable performance objectives, service delivery targets and performance indicators will be cascaded down to departmental or technical scorecards, which will be used for internal monitoring of individual performance management (Senior Managers) as well as organisational performance management (Municipality).

8.1. STRATEGIC SCORECARD

The below-mentioned performance indicators and targets are the highest level and strategic for Dikgatlong Local Municipality and are intended to ensure the achievement of the strategic goals and outcomes identified in the strategic planning documents of Council (IDP, including the Budget). The responsibilities attached to the achievement of these targets will be proportionally shared between the Municipal Manager and Heads of Department consistent with their functional areas, without derogating from the responsibility of the Municipal Manager, who is responsible and accountable for the achievement of these targets.

This strategic and high-level scorecard will form the basis for the quarterly, mid-year and annual non-financial performance monitoring and reporting. The National General Key Performance Indicators as prescribed in terms of Section 43 of the Local Government: Municipal Systems Act and Regulation 796 of 2001 are indicated in *italic font* in the table above. The afore-said strategic indicators are as follows:

KPA.1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT														
PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	U O M	W A R D	Depart ment	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET			PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2024/25		ANNUAL 2025/26
										1	-			
MTOD 01	To promote positive employee climate & sound labour relations	NO 09/ Output 6	Submission of the Employment Equity Annual Report to the Department of Labour	#	All	CSD	Opex	Own	1	2	-	1 EE Annual Report submitted to Department of Labour by 15 January 2025	1 EE Annual Report submitted to Department of Labour by 15 January 2026	Employment Equity Annual Report and proof of submission
										3	1			
										4	-			
MTOD 02	To provide Human Resources Management	NO 09/ Output 6	Review of Municipal organogram and submission to Council for approval	#	All	CSD	Opex	Own	1	1	-	1 Municipal organogram reviewed and submitted to Council for approval by March 2025	00 Municipal organogram reviewed and submitted to Council for approval by March 2026	Revised organogram and Council resolution
										2	-			
										3	1			
										4	-			
										1	1			
MTOD 03	To develop and retain skills	NO 09/ Output 6	Critical positions filled as per the approved Financial Recovery Plan (Municipal Manager, Communication Officer, Financial Accountant Income, bids and logistics	#	All	MM	Opex	Own	0	2	2	07 of positions filled as per approved financial recovery plan by June 2025	00 of positions filled as per approved financial recovery plan by June 2026	Appointment letters
										3	2			
										4	2			



KPA.1: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT														
PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	U O M	W A R D	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE
										ANNUAL 2024/25		ANNUAL 2025/26		
										QUARTERLY				
			clerk, Traffic Officerx2, Building Inspector and CFO)											
MTOD 04	To develop and retain skills/To provide Human Resources Management	NO 09/ Output 6	Municipal budget (operating - excluding staff expenditure) actually spent on implementing Workplace Skills Plan	%	All	CSD	R520 687	Own	76%	1	-	100% of training budget actually spent on implementing WSP by June 2026	Expenditure report	
										2	-			
										3	-			
										4	100%			
MTOD 05	To promote positive employee climate & sound labour relations	NO 09/ Output 1	Implement identified employee wellness programme of municipal staff and Councillors.	#	All	CSD	R350 000	Own	2	1	-	1 Employee wellness programme implemented by end June 2025 for wellness of municipal employees & councillors	Programme signed by the Municipal Manager	
										2	-			
										3	-			
										4	1			
MTOD 06	Promote Positive Employee climate and sound labour relations	NO 09/ Output 6	Timeous completion of disciplinary cases in terms of the Disciplinary Code	%	All	CSD	Opex	Own	100 %	1	100%	100% Conclusion of disciplinary within 3 months after appointment of presiding officer and the prosecutor by June 2026	Register of disciplinary cases	
										2	100%			
										3	100%			
										4	100%			
MTOD 07	Ensure Occupational Health and Safety	NO 09/ Output 6	Occupational Health Safety inspections conducted	#	All	CSD/FD /TD	Opex	Own	1	1	-	1 Occupational Health Safety inspections conducted by OHS reps by June 2026	OHS inspection report	
										2	-			
										3	-			
										4	1			
MTOD 08	Provide Human Resources Management/ To develop & retain skills	NO 09/ Output 6	Submission of the 2023/2024 Annual Training Report (ATR) & 2024/2025 WSP	#	All	CSD	Opex	Own	1	1	-	1 2025/2026 ATR and 2026/2027 WSP submitted to LGSETA by end of April 2026	ATR, WSP and proof of submission to LGSETA	
										2	-			
										3	-			
										4	1			

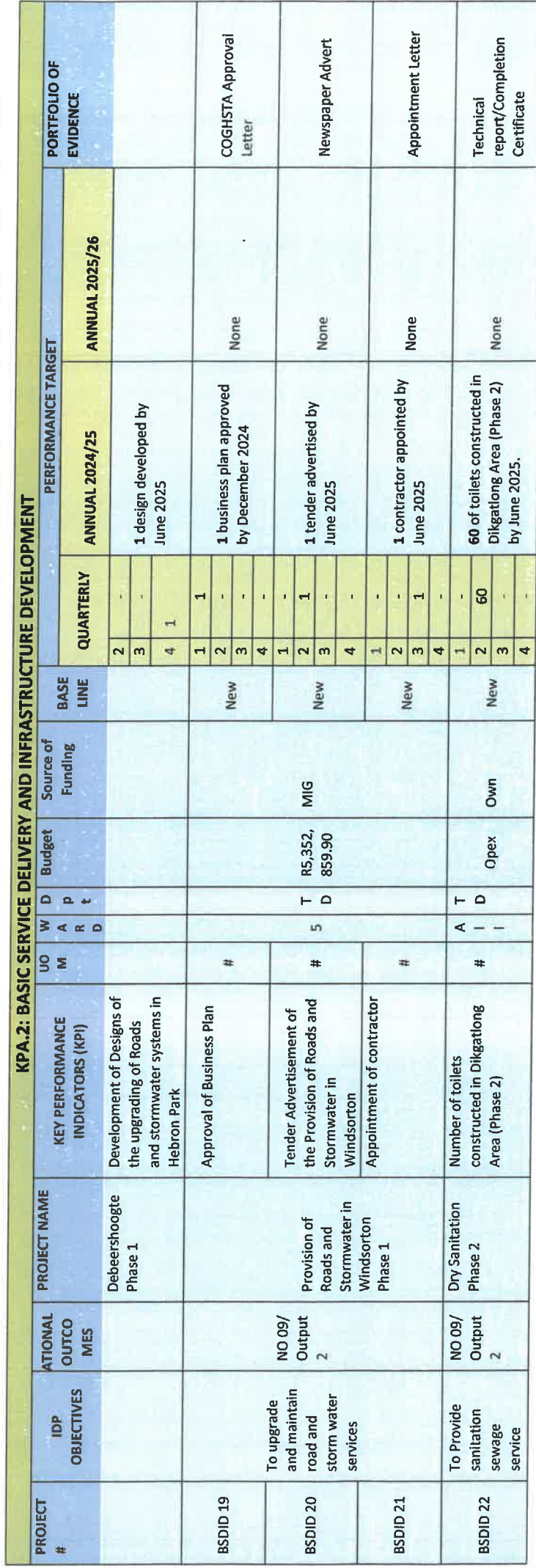


KPA.2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

PROJECT #	IDP OBJECTIVES	ATIONAL OUTCOMES	PROJECT NAME	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	DPT	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET					PORTFOLIO OF EVIDENCE					
											QUARTERLY				ANNUAL 2024/25		ANNUAL 2025/26				
											1	2	3	4							
BSDID 01	To provide waste removal services for households	NO 09/ Output 2	Refuse Removal	Number of household refuse removal (once a week according to the weekly schedule) in Dikgatlong Area	#	A I I	T D	R00	Own	New	1	12	2	12	3	12	4	12	48 Refuse removal services done once per week in Dikgatlong area by June 2025.	48 Refuse removal services done once per week in Dikgatlong area by June 2026.	Signed off work orders and Refuse collection schedule
											1	-	2	-	3	-	4	01			
											1	1	2	-	3	-	4	-			
											1	1	2	-	3	-	4	-			
BSDID 02	To equip organization in order to enhance service delivery	NO 09/ Output 2	Waste Management Plan	Procurement of Refuse Truck	#	A I I	T D	R5 000 000,00	Own	New	1	-	2	-	3	-	4	01	01 Refuse Truck Procured by June 2025.	None	Signed Off Proof of Delivery
											1	1	2	-	3	-	4	-			
											1	1	2	-	3	-	4	-			
											1	1	2	-	3	-	4	-			
BSDID 03	To upgrade and maintain electricity services	NO 09/ Output 2	Household Electrification	Conduct an audit on electricity meters in areas supplied by the municipality	#	A I I	T D	R00	Own	New	1	1	2	-	3	-	4	-	1 electricity meter audit in areas supplied by the municipality conducted by December 2024.	None	Electrical meters audit report
											1	1	2	-	3	-	4	-			
											1	1	2	-	3	-	4	-			
											1	1	2	-	3	-	4	-			
BSDID 04	To upgrade and maintain electricity services	NO 09/ Output 2	Household Electrification	Upgrading of the Barkly West Substation	#	A I I	T D	R00	INEP	New	1	-	2	1	3	-	4	-	1 Substation in Barkly West Upgraded by December 2024.	None	Technical report/Close Out Report
											1	-	2	1	3	-	4	-			
											1	-	2	1	3	-	4	-			
											1	-	2	1	3	-	4	-			
BSDID 05	To ensuring that all households have access to electricity	NO 09/ Output 2	Household Electrification	Electrification of Houses in Dikgatlong area	#	A I I	T D	Own	Own	New	1	-	2	-	3	50	4	50	100 Households electrified in Dikgatlong by June 2025	00 Households electrified in Dikgatlong by June 2026	Technical report
											1	-	2	-	3	50	4	50			
											1	-	2	-	3	50	4	50			
											1	-	2	-	3	50	4	50			
BSDID 06	To upgrade and maintain water services	NO 09/ Output 5&7	Water Maintenance	Review of Water Service Development Plan (WSDP)	#	A I I	T D	Opex	Own	1	1	-	2	-	3	-	4	1	1 Water Service Development Plan reviewed by June 2025	1 Water Service Development Plan reviewed by June 2026	Water Service Development Plan
											1	-	2	-	3	-	4	1			
											1	-	2	-	3	-	4	1			
											1	-	2	-	3	-	4	1			
BSDID 07	To provide potable water	NO 09/ Output 2		Number of boreholes fenced with concrete wall	#	A I I	T D	R5,752, 176.50	MIG	New	1	-	2	1	3	2	4	2	5 production boreholes fenced with concrete wall by June 2025	None	Technical report
											1	-	2	1	3	2	4	2			
											1	-	2	1	3	-	4	-			
											1	-	2	1	3	-	4	-			
BSDID 08				Number of water storage tanks installed in Gong-gong	#	A I I	T D			New	1	1	2	-	3	-	4	-	1 Water Storage Tank installed in Gong-Gong by September 2024	None	Technical report
											1	1	2	-	3	-	4	-			
BSDID 09					#					New	1	-								None	Technical report



KPA.2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT																
PROJECT #	IDP OBJECTIVES	ATIONAL OUTCOMES	PROJECT NAME	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE		
										QUARTERLY	ANNUAL 2024/25	ANNUAL 2025/26				
BSDID 10	To upgrade and maintain road and storm water services	NO 09/ Output 2	Provision of boreholes (Phase 2)	Number of boreholes installed with pumping equipment	#				New	2	-	5 boreholes installed with pumping equipment by June 2025	None	Technical report		
				3						-						
				4						5						
				1						-						
BSDID 11	To upgrade and maintain road and storm water services	NO 09/ Output 2	Upgrading of stormwater systems (Mataleng & Rooirand)	Number of Kilometres of stormwater system pipeline installed	#			MIG	New	2	1km	3.5kms Pipeline storm water system installed by March 2025	None	Technical report		
				3						1km						
				4						1.5kms						
				1						-						
BSDID 12	To upgrade and maintain road and storm water services	NO 09/ Output 2	Upgrading of stormwater systems (Mataleng & Rooirand)	Number of Kilometres of concrete open stormwater channels installed	#	1	T D		New	2	0.4km	0.6kms concrete open stormwater channels installed by March 2025	2 Water Storage Tanks constructed by June 2025	Technical report		
				3						0.6km						
				4						-						
				1						-						
BSDID 13	To upgrade and maintain road and storm water services	NO 09/ Output 2	Upgrading of stormwater systems (Mataleng & Rooirand)	Number of kilometres of road Paved on Mataleng & Rooirand road and stormwater systems	#				New	2	0.4km	0.6km Road paved in Mataleng & Rooirand by June 2025	None	Technical report		
				3						0.6km						
				4						-						
				1						-						
BSDID 14	To upgrade and maintain road and storm water services	NO 09/ Output 2	Upgrading of stormwater systems (Tidimalo & Rooikoppies)	Number of Kilometres of stormwater system pipeline installed	#		T D		New	2	-	4.5kms Pipeline storm water system installed by June 2025	None	COGHSTA Approval Letter		
				3						2km						
				4						2.5kms						
				1						-						
BSDID 15	To upgrade and maintain road and storm water services	NO 09/ Output 2	Upgrading of stormwater systems (Tidimalo & Rooikoppies)	Number of Kilometres of concrete open stormwater channels (stone pitching & kerb channel) installed	#	1	T D		New	2	0.5km	2.5kms concrete open stormwater channels installed by June 2025	None	Newspaper Advert		
				3						1km						
				4						1km						
				1						-						
BSDID 16	To upgrade and maintain road and storm water services	NO 09/ Output 2	Approval of Business Plan	Construction of storm water dam (water retention pond)	#				New	2	-	1 Stormwater dam constructed by June 2025	None	Appointment Letter		
				3						-						
				4						1						
				1						1						
BSDID 17	To upgrade and maintain road and storm water services	NO 09/ Output 2	Provision of Roads and Stormwater in	Tender Advertisement	#	2	T D	MIG	New	2	-	1 business plan approved by December 2024	None	COGHSTA Approval Letter		
										3	-					
										4	-					
										1	-					
BSDID 18	To upgrade and maintain road and storm water services	NO 09/ Output 2	Provision of Roads and Stormwater in		#				New	2	1	1 tender advertised by June 2025	None	Newspaper Advert		
										3	-					
										4	-					
										1	-					



KPA.3: LOCAL ECONOMIC DEVELOPMENT														
PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET			PORTFOLIO OF EVIDENCE	
										QUARTERLY		ANNUAL 2024/25		ANNUAL 2025/26
										1	2			
LED 01	To provide an enabling	NO 09/ Output 3	Jobs created through municipality's LED	#	All	MM	R 1278 0000	Dept of	1200	1	30	200 Jobs created through LED initiatives including	200 Jobs created through LED initiatives including	EPWP report or Technical Report



KPA.3: LOCAL ECONOMIC DEVELOPMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	U O M	W A R D	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE
										ANNUAL 2024/25			ANNUAL 2025/26	
										QUARTERLY				
	environment to create jobs		initiatives including (capital projects, EPWP&CWP)					Public Works		3	100	capital projects by June 2025	capital projects by June 2026	
										4	-			
										1	-			
										2	-			
LED 02	To promote SMMEs growth / To support enterprise development	NO 09/ Output 1	SMMEs trained on business management skills and sustainability	#	All	MM	Opex	Own	400	3	50	100 SMMEs trained on business management skills and sustainability by June 2025	150 SMMEs trained on business management skills and sustainability by June 2026	Training program / attendance registers
										4	50			
										1	-			
										2	-			
LED 03	To coordinate EPWP	NO 09/ Output 1&7	EPWP quarterly reports submitted to Public Works	#	All	MM	Opex	Own	4	1	1	4 EPWP reports submitted to Public Works by end of June 2025	4 EPWP reports submitted to Public Works by end of June 2026	Quarterly reports, and proof of submission to Public Works
										2	1			
										3	1			
										4	1			
LED 04	To Increase community Self-Sufficiency	NO 09/ Output 1	Implementation of beneficiary programs to empower women, youth and people with disability	#	All	MM/ Mayor	R100 000	Own	0	1	-	2 beneficiary programmes implemented to empower women, youth and people with disability by June 2025	4 beneficiary programmes implemented to empower women, youth and people with disability by June 2026	Project close out reports
										2	-			
										3	1			
										4	1			
LED 05	To build partnership for growth and development	NO 09/ Output 1	Establishment of the Local Economic Development (LED) Forums (Mining, Business & LED)	#		MM	Opex	Own	New	1	-	1 Local Economic Development (LED) Forums established by June 2025	2 Local Economic Development (LED) Forums established by June 2026	Terms of References
										2	-			
										3	-			
										4	1			
LED 06	To build partnership for growth and development	NO 09/ Output 1	Review of the Local Economic Development (LED) strategy	#	All	MM-LED	Opex	Own	New	1	-	1 Local Economic Development (LED) strategy reviewed by Council by June 2025	1 Local Economic Development (LED) strategy reviewed by Council by June 2026	Strategy and Council resolution
										2	-			
										3	-			
										4	1			
LED 07	To build partnership for growth and development	NO 09/ Output 1	Development of the Dikgatlong Tavern and Tuckshop by-laws	#	All	MM-LED	Opex	FBDM	New	1	1	1 Dikgatlong Tavern and Tuckshop by-laws developed by September 2024	None	Gazetted Tavern and Tuckshop by-laws & Council Resolution
										2	-			
										3	-			
										4	-			



KPA.4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE		
										QUARTERLY					ANNUAL 2024/25	ANNUAL 2025/26
										1	2	3	4			
MFV 01	Provide and Maintain Municipal Infrastructure	NO 09/ Output 2	Expenditure of all grant funding	%	All	TD	R27,675,000.	MIG,FMG, EPWP, Library	100 %	1	15%	Spent 100% of grant funding allocated by June 2025	Spent 100% of grant funding allocated by June 2026	Expenditure report		
										2	40%					
										3	65%					
										4	100 %					
MFV 02	Provide and Maintain Municipal Infrastructure	NO 09/ Output 2	Approved capital budget actually spent on capital projects identified for the financial year i.t.o. IDP	%	All	MM/TD	R22,097,000	MIG, INEP, WSIG, RBIG (only MIG)	100 %	1	15%	100% actual expenditure of approved capital budget on projects by June 2025	100% actual expenditure of approved capital budget on projects by June 2026	Expenditure report		
										2	40%					
										3	65%					
										4	100 %					
MFV 03	To Enhance Revenue and asset base of the municipality	NO 09/ Output 1&6	Improve revenue collection	%	All	FD	Opex	Own	55%	1	60%	95% of the outstanding and current service debtors to revenue achieved by June 2025	95% of the outstanding and current service debtors to revenue achieved by June 2026	Section 71 budget report		
										2	70%					
										3	80%					
										4	95%					
MFV 04	To promote accountability and transparency	NO 09/ Output 1&6	Development of a post audit action plan to address the findings raised by AG in the management letter	#	All	FD	Opex	Own	1	1	-	1 post audit action plan developed to address the AG finding by March 2025	1 post audit action plan developed to address the AG finding by March 2026	Post audit action plan		
										2	-					
										3	1					
										4	-					
MFV 05	Improve Asset Management	NO 09/ Output 1&6	Timeous updating of assets registers	#	All	FD	R1 250 000	Own	1	1	1	1 municipal asset register updated by August 2024	1 municipal asset register updated by August 2025	Asset registers		
										2	-					
										3	-					
										4	-					
MFV 06	To promote accountability and transparency	NO 09/ Output 1&6	Timeous submission of the Annual Financial Statements to the AG	#	All	FD	R2 950 000	Own	1	1	1	1 annual financial statement submitted to AG by end of August 2024	1 annual financial statement submitted to AG by end of August 2025	Signed off AFS		
										2	-					
										3	-					
										4	-					
MFV 07	To promote accountability and transparency	NO 09/ Output 1&6	Timeous adoption of the Adjustment Budget by Council	#	All	FD	Opex	Own	1	1	-	1 budget adjustment adopted by Council by end February 2025	1 budget adjustment adopted by Council by end February 2026	Budget adjustment and Council resolution		
										2	-					
										3	1					
										4	-					
MFV 08	To promote accountability and transparency	NO 09/ Output 1&6	Timeous adoption of the draft annual municipal budget	#	All	FD	Opex	Own	1	1	-	1 draft annual budget tabled before Council by March 2025	1 draft annual budget tabled before Council by March 2026	Draft annual budget and Council resolution		
										2	-					
										3	1					
										4	-					
				#	All	FD	Opex	Own	1	1	-					



KPA.4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	UOM	WARD	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE
										QUARTERLY		ANNUAL 2024/25	ANNUAL 2025/26	
MFV 09	To promote accountability and transparency	NO 09/ Output 1&6	Timeous adoption of the annual municipal budget							2	-	1 annual budget adopted by Council by end of May 2025	1 annual budget adopted by Council by end of May 2026	Municipal annual budget and Council resolution
										3	-			
										4	1			
										1	-			
			Timeous drafting of budget related policies and Bylaws (<i>property rates & by-law, indigent, cash management and investment, asset management, credit control and debt collection & by-law, SCM, Budget Implementation and Management</i>)							2	-	10 Draft budget related policies and Bylaws adopted by Council by end of March 2025	10 budget related policies and Bylaws adopted by Council by end of March 2026	Draft Budget policies and Bylaws /Council resolution
										3	10			
										4	-			
										1	-			
MFV 10	To promote accountability and transparency	NO 09/ Output 1&6	#	All	FD	Opex	Own	16		1	-	10 budget related policies and Bylaws adopted by Council by end of May 2025	10 budget related policies and Bylaws adopted by Council by end of May 2026	Budget policies and Bylaws/ Council resolution
										2	-			
										3	-			
										4	10			
MFV 11	To promote accountability and transparency	NO 09/ Output 1&6	Timeous adoption of budget related policies and Bylaws		All	FD	Opex	Own	16	1	-	12 budget s71 statements submitted to Mayor & PT 10 days after end of month by end June 2025	12 budget s71 statements submitted to Mayor & PT 10 days after end of month by end June 2026	Sect 71 Reports or Acknowledgement of receipt
										2	3			
										3	3			
										4	3			
MFV 12	Enhance revenue and asset base	NO 09/ Output 1&6	Timely (within 10 working days after end of the month) submission of Budget statements (S71) to the Mayor & Provincial Treasury.	#	All	FD	Opex	Own	12	1	3	0% of over-expenditure on projected operating expenditure by June 2025	0% of over-expenditure on projected operating expenditure by June 2026	Expenditure report
										2	3			
										3	3			
										4	3			
MFV 13	Enhance revenue and asset base	NO 09/ Output 1&6	Curbing of over-expenditure on projected operating expenditure	%	All	ALL	Opex	Own	0%	1	0%	4 reports on unauthorised, irregular, fruitless and wasteful expenditure to Council by June 2025	4 reports on unauthorised, irregular, fruitless and wasteful expenditure to Council by June 2026	Unauthorised, irregular, fruitless & wasteful expenditure reports and Council resolution
										2	0%			
										3	0%			
										4	0%			
MFV 14	Enhance revenue and asset base	NO 09/ Output 1&6	Submission of quarterly reports on irregular, fruitless and wasteful expenditure to Council	%	All	FD	Opex	Own	4	1	1	12 Mscoa data strings by June 2025	12 Mscoa data strings by June 2026	Mscoa data string proof of submission
										2	1			
										3	1			
										4	1			
MFV 15		NO 09/ Output 1&6	Submission of Mscoa data strings	#	All	FD	Opex	Own	New	1	3			
										2	3			
										3	3			



KPA.4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	U O M	WA R D	Depart ment	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET			PORTFOLIO OF EVIDENCE
										QUARTERLY	ANNUAL 2024/25	ANNUAL 2025/26	
	To promote accountability and transparency									4	3		

KPA.5: KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	U O M	W A R D	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE
										QUARTERLY		ANNUAL 2024/25	ANNUAL 2025/26	
GGPP 01	Promote governance and accountability	NO 09/ Output 1&6	Development of the Mid- Year Budget and Performance assessment report in terms of Section 72: MFMA by 25 January	#	All	MM	Opex	Own	1	1	-	1 Mid-Year Budget and Performance assessment report developed in terms of section 72 of MFMA by the 25 January 2025	Mid-Year Budget and Performance assessment report	
										2	-			
										3	1			
										4	-			
GGPP 02	To promote accountability and transparency	NO 09/ Output 5&7	Development of the annual performance report for the 2023/2024 financial year	#	All	MM	Opex	Own	1	1	1	1 2024/2025 annual performance report developed by August 2025	Signed off APR	
										2	-			
										3	-			
										4	-			
GGPP 03	To promote accountability and transparency	NO 09/ Output 5&7	Development of the draft annual report for 2023/2024 financial year	#	All	MM	Opex	Own	1	1	-	1 2023/2024 draft annual report developed by the end of January 2025	Annual report tabled in Council	
										2	-			
										3	1			
										4	-			
GGPP 04	Democratic and accountable organisation	NO 09/ Output 5&7	Approval of the final SDBIP by the Mayor within 28 days after the approval of the budget and the IDP	#	All	MM	Opex	Own	1	1	1	1 final SDBIP approved by the Mayor within 28 days after approval of the budget and the IDP	Signed final SDBIP	
										2	-			
										3	-			
										4	-			
GGPP 05	Democratic and accountable organisation	NO 09/ Output 5&7	Development of MPAC oversight report and final Annual Report by Council	#	All	MM	Opex	Own	1	1	-	1 MPAC oversight report & final Annual Report approved by Council by end of March 2026	MPAC oversight report, final Annual Report	
										2	-			
										3	1			
										4	-			
GGPP 06	To promote accountability and transparency	NO 09/ Output 5&7	Municipal Manager Signs performance agreement with the Mayor	#	All	MM	Opex	Own	1	1	1	1 performance agreement signed with Mayor by end of July 2025	Signed copy of performance agreement	
										2	-			
										3	-			
										4	-			
GGPP 07	To promote accountability	NO 09/ Output 5&7	Signing of performance agreements with Managers	#	All	MM	Opex	Own	3	1	3	3 performance agreements signed with Managers		
										2	-			



KPA.5: KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	U O M	W A R D	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET			PORTFOLIO OF EVIDENCE
										QUARTERLY	ANNUAL 2024/25	ANNUAL 2025/26	
	and transparency		reporting directly to the Municipal Manager							3	reporting directly to the MM by end July 2024	reporting directly to the MM by end July 2025	Signed copies of the performance agreements
GGPP 08	To promote accountability and transparency	NO 09/ Output 5&7	Submission of quarterly performance reports to Council in line with section 52 of the MFMA (financial and non-financial)	#	All	MM	Opex	Own	4	1	4 quarterly performance reports (financial & non-financial) submitted to Council i.t.o. section 52 of MFMA by end of June 2025	4 quarterly performance reports (financial & non-financial) submitted to Council i.t.o. section 52 of MFMA by end of June 2026	Quarterly performance reports and Council resolutions
										2			
										3			
										4			
GGPP 09	To promote accountability and transparency	NO 09/ Output 5&7	Convene of Council meetings as per the approved Municipal calendar	#	All	MM	Opex	Own	5	1	4 Council meetings convened by the end of June 2025	4 Council meetings convened by the end of June 2026	Council minutes and attendance registers
										2			
										3			
										4			
GGPP 10	To promote accountability and transparency	NO 09/ Output 5&7	Facilitation of MPAC meetings as per the approved municipal calendar	#	All	MM	Opex	Own	3	1	4 meetings of the MPAC facilitated as per municipal calendar by end June 2025	4 meetings of the MPAC facilitated as per municipal calendar by end June 2026	MPAC minutes and attendance registers
										2			
										3			
										4			
GGPP 11	To promote accountability and transparency	NO 09/ Output 5&7	Attendance of meetings of the Audit Committee	#	All	MM	Opex	Own	3	1	4 meetings of the Audit Committee attended by end June 2025	4 meetings of the Audit Committee attended by end June 2026	Audit Committee minutes and attendance registers
										2			
										3			
										4			
GGPP 12	To promote accountability and transparency	NO 09/ Output 5&7	Timeous adoption of 2025/2026 IDP, Budget and PMS Process Plan	#	All	FD/MM	Opex	Own	1	1	1 IDP Process Plan adopted by Council by the end of August 2024	1 IDP Process Plan adopted by Council by the end of August 2025	Budget Key Deadlines, IDP Process Plan and Council resolution
										2			
										3			
										4			
GGPP 13	To promote accountability and transparency	NO 09/ Output 5&7	Timeous tabling of the draft municipal IDP in Council	#	All	MM	Opex	Own	1	1	1 draft IDP document tabled before Council by end of March 2025	1 draft IDP document tabled before Council by end of March 2026	Draft IDP document and Council resolution
										2			
										3			
										4			
GGPP 14	To promote accountability and transparency	NO 09/ Output 5&7	Timeous submission of the draft municipal IDP to MEC for Local Government	#	All	MM	Opex	Own	1	1	1 draft IDP adopted by Council submitted to the MEC & District Municipality 10 days after approval	1 draft IDP adopted by Council submitted to the MEC & District Municipality 10 days after approval	Acknowledgements of Receipt
										2			
										3			
										4			
GGPP 15	To promote accountability	NO 09/ Output 5&7	Timeous adoption of the final municipal IDP	#	All	MM	Opex	Own	1	1			Final IDP document and Council resolution
										2			



KPA.5: KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

NPA.3: NPA 3: GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	U O M	W A R D	Department	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE
										QUARTERLY		ANNUAL 2024/25	ANNUAL 2025/26	
GGPP 16	and transparency	NO 09/ Output 5&7	Timeous submission of the final municipal IDP to MEC	#	All	MM	Opex	Own	1	3	-	1 final IDP document adopted by Council by end of May 2025	1 final IDP document adopted by Council by end of May 2026	Acknowledgement of Receipt
										4	1			
										1	-	1 final IDP adopted by Council submitted to MEC and District Municipality 10 days after approval	1 final IDP adopted by Council submitted to MEC and District Municipality 10 days after approval	
										2	-			
GGPP 17	To promote accountability and transparency	NO 09/ Output 5&7	Quarterly reports submitted to the Council on the functionality of ward committees	#	All	MM / Mayor	Opex	Own	4	1	1	4 reports submitted to Council on the functionality of ward committees by end of June 2025	4 reports submitted to Council on the functionality of ward committees by end of June 2026	Quarterly functionality reports and Council resolutions
										2	1			
										3	1			
										4	1			
GGPP 18	To promote accountability and transparency	NO 09/ Output 5&7	Development of new municipal policies	#	All	CD/TD	Opex	Own	3	1	2	4 new policies adopted by June 2025	8 new policies adopted by June 2026	Copies of policies and Council resolutions
										2	2			
										3	-			
										4	1			
GGPP 19	To promote accountability and transparency	NO 09/ Output 5&7	Review and updating of existing municipal policies	#	All	CD/TD	Opex	Own	2	1	-	3 policies Reviewed and adopted by June 2025	6 policies Reviewed and adopted by June 2026	Copies of policies and Council resolutions
										2	3			
										3	-			
										4	-			
GGPP 20	To promote accountability and transparency	NO 09/ Output 5&7	IDP Representative forums meetings successfully held	#	All	MM	Opex	Own	1	1	-	2 IDP Rep forums meetings successfully held by end of June 2025	4 IDP Rep forums meetings successfully held by end of June 2026	Programme and the attendance register
										2	1			
										3	1			
										4	-			
GGPP 21	To promote accountability and transparency	NO 09/ Output 5&7	Implementation of Council resolutions by per quarter or target date	%	All	All	Opex	Own	75%	1	100%	100% Council resolution implemented quarterly or by target date by June 2025	100% Council resolution implemented quarterly or by target date by June 2026	Database of resolutions and Council resolution
										2	100%			
										3	100%			
										4	100%			
GGPP 22	To promote accountability and transparency	NO 09/ Output 5&7	Holding of Senior Management Team meetings	#	All	All	Opex	Own	8	1	1	4 Senior Management Team meetings held by June 2025	6 Senior Management Team meetings held by June 2026	Agenda and attendance registers
										2	1			
										3	1			
										4	1			



KPA.6: SPATIAL RATIONALE

KPA.6: SPATIAL RATIONALE														
PROJECT #	IDP OBJECTIVES	NATIONAL OUTCOMES	KEY PERFORMANCE INDICATORS (KPI)	U O M	W A R D	Depart ment	Budget	Source of Funding	BASE LINE	PERFORMANCE TARGET				PORTFOLIO OF EVIDENCE
										QUARTERLY				
SR 01	Integrated liveable urban/rural human settlement	NO 09/ Output 4	An average turn-around time to assess & finalise building plans from date of submission	%	All	MM	Opex	Own	90%	1	100%	100% of building plans assessed & finalised within 6 weeks from date of submission by end of June 2026	100% of building plans assessed & finalised within 6 weeks from date of submission by end of June 2026	Building plans control register
										2	100%			
										3	100%			
										4	100%			
SR 02	Integrated liveable urban/rural human settlement	NO 09/ Output 4	Review of Human Settlement Plan by the Council	#	All	TD	Opex	Own	1	1	-	1 Dikgatlong Human Settlement Plan reviewed and adopted by Council by June 2026	1 Dikgatlong Human Settlement Plan reviewed and adopted by Council by June 2026	Copy of Human Settlement Plan and Council resolution
										2	1			
										3	-			
										4	-			
SR 03	Integrated liveable urban/rural human settlement	NO 09/ Output 4	Review of Land Use Scheme by the Council	#	All	TD	Opex	Own	1	1	-	1 Dikgatlong Land Use Scheme reviewed and adopted by Council by June 2025	None	Copy of Land Use Scheme and Council resolution
										2	-			
										3	-			
										4	1			
SR 04	Integrated liveable urban/rural human settlement	NO 09/ Output 4	Review of Land Disposal and Alienation Policy by the Council	#	All	TD	Opex	Own	1	1	-	1 Dikgatlong Land Disposal and Alienation Policy reviewed and adopted by Council by June 2025	None	Copy of Land Disposal and Alienation Policy and Council resolution
										2	-			
										3	-			
										4	1			
SR 05	Integrated liveable urban/rural human settlement	NO 09/ Output 4	Progress report submitted on land development application from the District Municipal Planning Tribunal (DMPT) to Council for noting	#	All	MM	Opex	Own	2	1	1	4 progress reports on land development application from the District Planning Tribunal submitted to Council for noting by June 2025	4 progress reports on land development application from the District Planning Tribunal submitted to Council for noting by June 2026	Progress reports and Council resolution.
										2	1			
										3	1			
										4	1			



9. DETAILED PROJECTS WORKS PLAN

A detailed three-year capital works plan is required to ensure sufficient detail to measure and monitor delivery of infrastructure projects on a ward-by-ward basis. The budget is aligned to the projects and milestones to enable the SDBIP to serve as monitoring tool for service delivery and budget implementation.

CAPITAL PROJECTS BY WARD

The table below indicates the alignment of capital infrastructure projects with Key Performance Areas (KPA's), Strategic Goals and Programmes. The wards that will benefit from these projects are also indicated.

DEPARTMENT / VOTE	KEY PERFORMANCE AREA	STRATEGIC GOAL	PROGRAMME	PROJECT NAME	WARD NUMBER	TOTAL BUDGET 2025/2025
Technical	Basic Service Delivery and Infrastructure Development	Improve the quantity and quality of municipal basic services to the people in the areas on roads and storm water.	To upgrade and maintain road and storm water services	Upgrading of stormwater systems (Mataleng & Rooirand)	1	R2,991,963.00
Technical	Basic Service Delivery and Infrastructure Development	Improve the quantity and quality of municipal basic services to the people in the areas on roads and storm water.	To upgrade and maintain road and storm water services	Upgrading of Roads in Delpontshoop	2	R8,000,000.00
Technical	Basic Service Delivery and Infrastructure Development	Improve the quantity and quality of municipal basic services to the people in the areas on roads and storm water.	To upgrade and maintain road and storm water services	Upgrading of Roads in Debeershooghte	2	R8,000,000.00
Technical	Basic Service Delivery and Infrastructure Development	Improve the quantity and quality of municipal basic services to the people in the areas on access to water services.	To provide potable water	Provision of boreholes (Phase 3)	All	R5,752,176.50
Technical	Basic Service Delivery and Infrastructure Development	Improve the quantity and quality of municipal basic services to the people in the areas on roads and storm water.	To upgrade and maintain road and storm water services	Upgrading of Roads in WIndsorton	5	R5,352,859.90



PROJECTED QUARTERLY IMPLEMENTATION OF CAPITAL PROJECTS

A summary of quarterly planned progress with implementation for each project is provided below:

DEPARTMENT /VOTE	PROJECT NAME	TOTAL CAPITAL 2023/24	Funding source	QUARTER 1 JULY 2024 – SEPTEMBER 2024		QUARTER 2 OCTOBER 2024 - DECEMBER 2024		QUARTER 3 JANUARY 2025– MARCH 2025		QUARTER 4 APRIL 2025 – JUNE 2025	
				% PROGRESS	ACTIVITY / MILESTONE	% PROGRESS	ACTIVITY / MILESTONE	% PROGRESS	ACTIVITY / MILESTONE	% PROGRESS	ACTIVITY / MILESTONE
Technical	Upgrading of stormwater systems (Mataleng & Rooirand)	R2,991,963.00	MIG	10%	SCM processes	20%	construction	70%	Construction	100%	Construction completion
Technical	Upgrading of Roads in Delporthshoop	R8,000,000.00	MIG	10%	Appointment of Service Provider	40%	Start with Designs	80%	Finalising Designs	100%	Designs Completed
Technical	Upgrading of Roads in Debeershooghte	R1,200,000.00	MIG	10%	Appointment of Service Provider	40%	Start with Designs	80%	Finalising Designs	100%	Designs Completed
Technical	Provision of boreholes (Phase 3)	R5,752,176.50	MIG	0%	SCM processes	20%	construction	70%	Construction	100%	Construction completion for phase 2
Technical	Upgrading of Roads in Windsorton	R5,352,859.90	MIG	30%	Construction	80%	Construction	100%	Construction Completed		



10. CONCLUSION

The Service Delivery and Budget Implementation Plan is an important monitoring tool for the Mayor and Council to monitor the organisational performance of the municipality. It also gives credible meaning to the Annual Municipal Budget and the Integrated Development Plan (IDP) and will inform both in-year performance reporting in terms of Sections 71 (*monthly budget statements and reports*) and 72 (*mid-year budget and performance assessment report*) of the Local Government: Municipal Finance Management Act and Section 46 (annual performance reports) of the Local Government: Municipal Systems Act, read together with Chapter 12 of the Local Government: Municipal Finance Management Act (*annual reports*). This enabling framework gives the Mayor and the Municipal Manager the opportunity to pro-actively implement corrective measures in the event of poor performance.

The Service Delivery and Budget Implementation Plan also provides the high level information to prepare the performance agreements of the Municipal Manager and Managers directly accountable to the municipal Managers, including the outputs and time frames for which the entire senior management will be held responsible and accountable by the Mayor and Council, who are entrusted with the oversight responsibility to monitor the performance of the municipality against pre-determined strategic objectives on service delivery.